



Oranje-Kloof City Improvement District

Annual Report

2024/2025

General Information

Part A: General

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Part A: General Information

Registered entity: Oranje-Kloof City Improvement

District (NPC) Registration number 2002/000611/08

Physical address: 1 Somerset Road, Prestwich Memorial, Green

Point, 8005 Postal address: Po Box 505, Green Point, 8051

E-Mail address: info@gpokcid.co.za

Website address: www.gpokcid.co.za

Office Contact Number: +2721 4187712

External auditors: LPH Chartered Accountants Incorporated –

E.R. Livesey Banker's Information: Absa Bank Limited

Company Secretary: Simon Wood - Navis Chartered

Accountants (SA)

Abbreviations / Acronyms:

CBD	Central Business District	CCTV	Close Circuit Television
CIBRA	City Bowl Ratepayers Ass	CID	City Improvement District
CPF	Community Police Forum	CT	Cape Town
DWCA	de Waterkant Civic Association	DVP	Devils Peak
GP	Green Point	GPRA	Green Point Civic Association
OK	Oranje-Kloof	OH	Oranjezicht Higgovale
LEO	Law Enforcement Officer	LPR	Licence Plate Recognition
NGO	Non-Government Organisation	NPC	Non-Profit Company
SAPS	South African Police Service	TBK	Tamboerskloof

Foreword by Chairperson

On reflection of the last year of operations (2024 / 2025) we have grown into a reliable partner for security, cleansing, environmental stewardship, social intervention, and marketing.

Our financial standing is healthy, and we have remained on track with our finances in accordance with the approved budget. We continue to deliver a good overall result across all of our core services.

Spearheaded by Marc Truss and his team, our on-the-ground team delivers comprehensive services to our stakeholders and partners within transparent, budget-conscious operations based on our mandate, namely, that of a supplementary service within a geographical boundary.

As the OK-CID, we have collaborated closely with city departments and other agencies to maintain infrastructure, repair malfunctions, and drive upliftment projects that improve spaces between buildings, through a unified urban management approach.

Our governance includes regular bi-monthly board meetings and active leadership oversight to ensure responsible operations, in addition to regular weekly and/or monthly meetings with our partners to maintain clear and satisfactory communication and a high standard of service deliver to our community.

We are also formulating an improved traffic plan to ease congestion, covering both pedestrian and vehicular movement.

We continue to focus on strengthening our relationship with our property owners, partners, stakeholders, and the city.

In the coming year (2025/2026) we aim to enhance pedestrian spaces with upgrading of sidewalks, improved traffic flow integration, improve spaces between buildings, lighting and to continue with the expansion of our LPR / CCTV network. We are also creating pause areas for individuals to take in the beauty of what has evolved, whilst remaining compliant in our partnership with the City of Cape Town and looking to enhance our service delivery, in accordance with our ethos to **"Live, Work, Play."**

Chris Fick
Chairman - OK-CID board

Chief Executive Overview

Reflecting on the past 12 months alone would not do justice to the remarkable evolution of the OKCID. Established almost 23 years ago, this once “baby” CID has grown into a leading example of excellence, with many newly formed CIDs looking to us for guidance, operational insight, and best practice.

Our vision has consistently centred on improving the area for all who live, work, and visit here. Over the past year, shifting urban dynamics required us to be increasingly proactive, particularly in our core functions of public safety and cleansing.

This led to the implementation of enhanced programmes, expanded capabilities, and a stronger, more visible presence on the ground.

A major focus this year was strengthening our public safety operations. We intensified training, increased deployment, and broadened our operational reach.

While these improvements required additional funding beyond our approved budget, with the board’s support we acted decisively.

The results have been exceptional—criminal activity within our boundary has dropped by more than 80%, demonstrating the effectiveness of our renewed strategy.

This progress was supported by prudent financial management. Surplus funding accumulated through disciplined operations helped soften the financial impact of these necessary interventions and safeguarded the sustainability of the organisation.

Our approach to cleansing has also evolved. We recognised that ‘crime’ and ‘grime’ are deeply interconnected and cannot be treated in isolation.

By understanding the overlap, we refined our operational strategy to address both simultaneously, resulting in cleaner streets, improved perceptions of safety, and a more pleasant public environment.

A hands-on management approach has proven crucial. Immediate awareness of issues allows us to initiate corrective actions quickly, maintain strong service levels, and advise partners who benefit from our insights. This collaborative, solutions-driven mindset reinforces our ability to sustain and elevate the quality of service we deliver.

Our social intervention programme continues to align closely with the City’s model, adhering to established protocols while providing meaningful support to vulnerable individuals. This area of work remains an essential component of our broader mandate to uplift the community in a balanced and responsible manner.

Communication has also played a key role in our success. With the support of a highly capable communications and marketing team, we have been able to share accurate, timely, and relevant information across multiple platforms,

enabling transparent dialogue with our stakeholders.

None of our achievements would be possible without the guidance and support of our board of directors. Their trust in our leadership and operational direction allows us to perform at a high standard and ensures that the OKCID remains a place to “Live, Work, Play.”

Together, through strategic planning, strong partnerships, and unwavering commitment, we continue to set the benchmark for CID performance and community improvement.

Strategic Overview

Vision

To transform Green Point into a world-class urban environment where people can live, work, and play, while enhancing the economic well-being of the Green Point City Improvement District and all its stakeholders. This will be achieved by facilitating public and private investment, promoting the area’s assets, and developing strong, mutually beneficial relationships with the local authority—positioning Green Point as an integral part of a world-class city.

Mission

To provide enhanced management and top-up service levels—including security, cleansing, marketing, and social interventions—while improving the spaces between buildings through an inclusive landscaping programme. Through these efforts, we aim to reinforce Green Point as one of Cape Town’s premier destinations for business, residential living, leisure, and entertainment.

Values

- Stakeholder Inclusivity
- Sustainable Development
- Transparency
- Accountability
- Performance
- Integrity

Complaints Procedure

A complaint may be lodged in writing by any stakeholder, CID member, resident, or visitor to the area regarding:

- The conduct of a CID member (including service providers operating under the CID brand)
- The conduct of a CID Board Director
- Any failure to deliver an acceptable standard of service within the demarcated CID boundary

1. Submission of Complaints

All complaints should be directed in writing to the **Chief Executive**. Upon receipt, an investigation will be initiated. Once concluded, the outcome will be communicated to the complainant in writing, ensuring that the

process followed was fair, transparent, and equitable to all parties involved.

2. Complaints Against the Chief Executive or a Board Director

If the complaint pertains to the **Chief Executive** or a **Board Director**, it must be submitted in writing to the **Chairman of the Board of Directors**.

The same investigation and response process will apply to ensure fairness and accountability

3. Levy / Rate-Related Complaints

CID levy or rate-related complaints may be submitted to the CID via the Chief Executive, who will immediately notify: **Manager: City Improvement Districts – Spatial Planning and Environment - Joepie Joubert** - Joepie.Joubert@capetown.gov.za

If the complainant is dissatisfied with the outcome, the matter may be escalated directly to the Manager: City Improvement Districts.

4. Complaints Involving Financial Mismanagement or Irregularities

Complaints involving allegations of **financial mismanagement** or **any irregularity** must be lodged directly with the:

City of Cape Town Fraud Department

Fraud.hotline@capetown.gov.za

 0800 32 31 30

Statutory Mandate

A **City Improvement District (CID)** is a clearly defined geographic area in which property owners contribute additional rates to fund supplementary municipal services for that specific area. These services are provided in accordance with

Plan that has been formally approved by Council.

Once an area is designated by Council as a **Special Rating Area**, it operates as a CID for an initial five-year term, during which enhanced services are implemented to upgrade, maintain, and improve the designated environment.

CIDs are governed by Section 22 of the Municipal Property Rates Act (MPRA), the Companies Act (Non-Profit Company - NPC), the SA Constitution and the City of Cape Town's City Improvement District By-law of 2023.

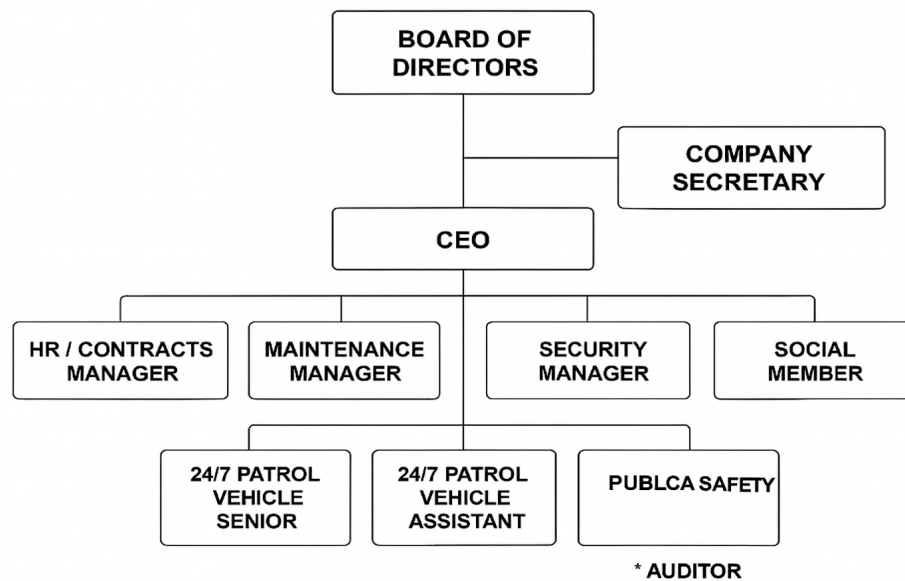
Organisation Profile

The Board of Directors is comprised of vested interest holders operating within the geographical boundary of the CID. Their collective oversight ensures that the organisation remains aligned with its mandate and the expectations of its stakeholders.

CID members actively support the continued operation and strategic direction of the organisation, recognising the value that enhanced services bring to the district.

Transparency remains a core principle, guiding governance, decision-making, and the communication of all CID activities to its stakeholders.

Organisation Structure



Management and Operations

1. Introduction

The past year has continued to demonstrate the complexity and demands of operating in a dynamic urban environment. As a 24/7 service organisation, the pressures on operational capacity remain significant. External factors—including reliance on transport systems, fluctuating service conditions, and the broader political climate—at times influence our ability to deliver at the consistently high standard we strive for. Despite these challenges, our teams have remained focused, resilient, and committed to excellence in service delivery.

2. Operational Resilience and Adaptation

Since our inception in 2002, we have steadily evolved into a mature and highly capable City Improvement District (CID). Over the past 23 years, our success has been shaped by continuous learning, the adoption of best practices, and the disciplined refinement of our operational model. This evolution has strengthened our ability to respond to an ever-changing operating environment with agility and foresight.

A critical pillar of this progress is our management team—carefully developed, continuously trained, and strategically upskilled to meet both current demands and future challenges. Their leadership underpins our ability to function effectively, maintain stability, and ensure the seamless execution of daily operations.

3. Leadership, Collaboration and Stakeholder Confidence

Our operational effectiveness is amplified by a culture of collaboration. We actively participate in daily, weekly, and monthly coordination meetings with our partners across public and private sectors. These engagements ensure that every aspect of the area's operational ecosystem is addressed proactively—from safety and cleaning to public space maintenance and community support.

This collaborative approach not only strengthens operational alignment but builds trust with our stakeholders. They rely on us for the safety of their surroundings, the protection of their assets, and the understanding of their needs. By maintaining strong relationships and open communication, we are able to design targeted programmes that reflect stakeholder priorities and deliver on our shared vision for a functional, secure, and well-maintained district.

4. Service Delivery Commitment

Operating continuously, day and night, demands unwavering discipline and an organisational philosophy grounded in reliability. We remain committed to ensuring that service delivery does not falter, even under difficult conditions. Our teams uphold high standards across:

- **Public safety**
- **Urban cleansing and maintenance**
- **Landscape and public realm management**
- **Support for vulnerable communities**
- **Stakeholder engagement and responsiveness**

Each operational stream is supported by structured oversight, regular reporting, and ongoing performance evaluation to ensure accountability and alignment with strategic objectives.

5. Continuous Improvement and Future Outlook

Looking ahead, we remain committed to enhancing efficiency through refined processes, strengthened partnerships, and targeted investment in people and systems. Our long-term goal is to deepen operational resilience, elevate service levels, and contribute meaningfully to a district where people can confidently **Live, Work, and Play**.

Public Safety

Public safety remains one of our most critical and resource-intensive service areas, accounting for close to 60% of our total budget. This investment enables us to maintain a strong and visible policing presence throughout the district, ensuring that our community benefits from a professional, technology-enabled safety programme.

1. Public Safety Deployment and Capability

Our public safety officers are equipped with advanced technology, modern equipment, and distinctive CID branding to ensure immediate recognition and credibility. Their work is supported by a fleet of 24/7 branded patrol vehicles, ensuring mobility, rapid response, and high visibility across the area.

Close integration with the South African Police Service (SAPS), Cyclops, Law Enforcement Agencies and Emergency Services provides an extensive operational network at our disposal. This collaboration strengthens our capacity to respond to incidents quickly, coordinate intelligence, and maintain a proactive approach to crime prevention.

2. Technology-Enhanced Policing

To augment our deployment, we operate an extensive CCTV and Licence Plate Recognition (LPR) camera network across our area of jurisdiction, having close to 70 various cameras set-up within our boundary. This system forms a vital backbone of our crime-prevention strategy, enabling real-time monitoring, intelligence gathering, and immediate dispatch of resources where required.

3. Specialised Units and Strategic Initiatives

Our canine programme, operated under SPCA guidelines, provides additional specialised capability with dog patrols deployed based on operational demand. This unit enhances visibility, deterrence, and the overall effectiveness of our safety strategy.

We deploy 43 public safety members across a three-shift system—one day shift, one night shift, and one shift on rest. To counter predictable patterns of criminal activity, we have intentionally redesigned our shift-change processes. Officers are relieved directly at their posts, ensuring seamless continuity and eliminating vulnerabilities during known transition periods.

4. Command, Control and Communications

Each shift is led by a senior officer and overseen by our Security Manager, who maintains direct communication with individuals or groups of officers through advanced digital systems. This structure enables rapid coordination, incident escalation, and real-time decision-making, ensuring

that our teams are always connected, informed, and responsive.

Our management team attend daily police crime meetings where incidents, trends, and priority concerns are addressed. These engagements facilitate operational alignment and ensure that accurate, timely feedback is provided both to our teams on the ground and to stakeholders through forums, civic engagements, and digital communication channels.

5. Strategic Partnerships and Intelligence Sharing

We maintain strong, direct links with Cape Town Central Police Station through leadership roles on the Community Police Forum (CPF) Executive Committee, including the chairmanship. These positions give us access to essential intelligence and updates that strengthen our proactive crime-prevention efforts.

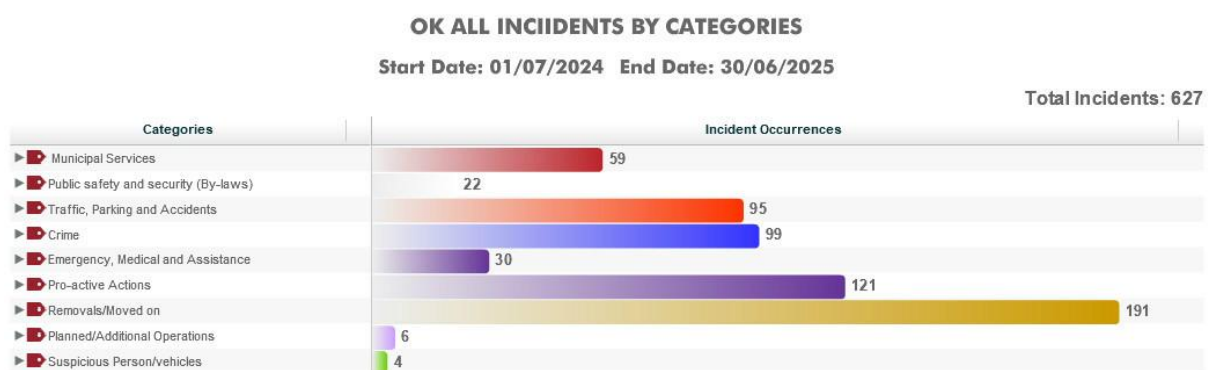
Our teams actively participate in Vehicle Check Points (VCPs), commonly referred to as roadblocks, in partnership with SAPS Cape Town Central and Sea Point Police Stations. These operations form an important part of our joint strategy to disrupt criminal activity and ensure safer public spaces.

6. Broader Safety Engagement and Community Support

In addition to our core operations, we maintain a strong presence at the Cape Town Stadium throughout the year, attending all planning and operational meetings for events held within the stadium and the surrounding park.

We also participate in the City's Seasonal Security Plan, the SAPS National Plan, and various neighbourhood, civic, and SANParks engagements. Our involvement extends to Old Age Homes, schools, local businesses, body corporates, and other community organisations, where we offer safety guidance, support, and assistance in crime-prevention initiatives.

A breakdown of incidents is hereby attached within the report as reflected below;



OKGPCID ALL INCIDENTS SUM REPORT

Report Period: 01/07/2024 - 30/06/2025

ARRESTS: DRINKING AND DRIVING	2
ARRESTS: THEFT OF MOTOR VEHICLE	7
ARRESTS: THEFT OUT OF MOTOR VEHICLE	27
ARRESTS: GENERAL THEFT	8
ARRESTS: ATTEMPTED THEFT	0
ARRESTS: ATTEMPTED THEFT OUT OF MOTOR VEHICLE	0
ARRESTS: THEFT OF CELL PHONE/SMART PHONE/TABLET	11
ARRESTS: HIJACK OF VEHICLE	0
ARRESTS: ASSULT	0
ARRESTS: COMMON ASSULT	0
ARRESTS: ASSULT GBH	0
ARRESTS: SOLICITATION	0
ARRESTS: ROBBERY	10
ARRESTS: ATTEMPTED ROBBERY	1
ARRESTS: ARMED ROBBERY	3
ARRESTS: ILLEGAL FIREARM	0
ARRESTS: POSSESSION OF DANGEROUS WEAPON	0
ARRESTS: POINTING OF FIREARM	0
ARRESTS: MALICIOUS DAMAGE TO PROPERTY	13
ARRESTS: ATM SWAPPERS	6
ARRESTS: SHOPLIFTING	11
ARRESTS: HOUSE BREAKING	1
ARRESTS: HOUSE BREAKING AND THEFT	2
ARRESTS: HOUSEBREAKING AND THEFT BUSINESS	0
ARRESTS: ATTEMPTED HOUSEBREAKING	7
ARRESTS: ATTEMPTED HOUSEBREAKING BUSINESS	0
ARRESTS: INTIMIDATION	1
ARRESTS: SUSPICIOUS VEHICLES	0
ARRESTS: SUSPICIOUS PERSONS	0
ARRESTS: TRESPASS	1
ARRESTS: ARSON	0
ARRESTS: RAPE	0
ARRESTS: ATTEMPTED RAPE	1
ARRESTS: POSSESSION OF ILLEGAL SUBSTANCE	4
ARRESTS: POSSESSION OF POSSIBLE STOLEN GOODS	2
ARRESTS: FRAUD	0
ARRESTS: POSSESSION OF STOLEN GOODS	0
ARRESTS: SUSPICIOUS PACKAGES	0
ARRESTS: CRIME	0
ARRESTS: FIGHTING IN PUBLIC	24
ARRESTS: INTERFERING WITH SAPS DUTIES	0
REMOVALS: NO OF PEOPLE (DAY)	1,902
REMOVALS: NO OF PEOPLE (NIGHT):	2,714
REMOVALS: MORPHO TOUCH POSITIVE	0
REMOVALS: MORPHO TOUCH NEGATIVE	0
OPS: NUMBER OF STRUCTURES	55
OPS: NUMBER OF STRUCTURES REMOVED	
OPS: NUMBER OF ARRESTS	7
OPS REMOVALS: NO OF PEOPLE:	131

Cleansing

Cleansing remains one of our core operational pillars and is essential to maintaining a clean, safe, and welcoming urban environment. Our cleansing operations extend beyond routine street sweeping to include a range of programmes that collectively support public health, urban aesthetics, and environmental sustainability.

1. Street Sweeping and Daily Cleansing Activities

Through our service provider, Funeka Cleansing, we deploy a dedicated team of 6 street sweepers who work consistently across the district with an additional 1 reliever 7-days per week.

The team removes over **five tons of street refuse every month**, equivalent to more than **1,000 refuse bags**, weighing approximately five kilograms each.

This consistent effort ensures that public spaces remain clean, accessible, and conducive to positive community and business activity.

2. Supporting Public Realm Maintenance

Our cleansing programme incorporates multiple operational streams, including:

- **Graffiti removal**
- **Removal of expired notices, posters, and pole signage**
- **Maintenance of public open spaces**
- **Cleaning around street furniture and public amenities**
- **General environmental upkeep**

These interventions help preserve the visual quality of the area and contribute to an environment that supports safety, economic activity, and civic pride.

3. Stormwater and Below-Surface Cleansing

Our operations extend beneath the surface as well. We conduct regular clearing of stormwater drains to remove debris, clothing, cardboard, and other materials that may lead to blockages—particularly during the winter rainfall season. This proactive approach forms part of our **Preventative Maintenance Programme**, which aims to reduce flooding, prevent infrastructure damage, and ensure uninterrupted drainage flow during adverse weather conditions.

4. Coordination with the City's Waste Management Teams

We maintain a strong working relationship with the City's Urban Waste Management Department, participating actively in quarterly coordination meetings. These engagements support alignment between our on-the-ground observations and the City's broader waste management strategies, ensuring that problem areas are escalated, addressed, and monitored effectively.

5.High-Pressure Cleaning and Environmental Response

Our comprehensive maintenance capabilities include the ability to deploy high-pressure cleaning units to disinfect and deep-clean public areas when required. This service is essential for addressing:

- **Biohazards and spill clean-ups**
- **Illicit waste or dumping incidents**
- **Surface staining**
- **General sanitation needs**

We also support the removal of illegal structures, assist with illegal dumping hotspots, and help facilitate the removal of fallen trees or branches caused by severe weather events. These rapid-response functions contribute to a safe and well-maintained urban environment for all users of the district.

Urban Management

Over the past year, we have adopted an integrated approach to managing the full spectrum of operational elements within the CID boundary. Our mandate extends beyond routine maintenance, encompassing a coordinated oversight of critical municipal, infrastructural, public-realm, safety, and stakeholder-support functions.

This comprehensive operational model ensures that every component of the precinct ecosystem is considered, aligned, and optimised for long-term sustainability.

Our operational scope includes the management and monitoring of:

- **Municipal Services:** street lighting, sewerage and stormwater systems, fire-hydrant access, and enforcement of non-moving violations.
- **Mobility & Traffic Management:** vehicular and pedestrian flows, line-marking, signage maintenance, and identification of congestion-related challenges.
- **Public Realm Upgrades:** landscaping of public open spaces, sidewalk improvements, tree planting, creation of pause-and-rest zones, outdoor signage management, and development or restoration initiatives.
- **Infrastructure Coordination:** fibre and power-line routing, trenching activity oversight, and alignment with development plans.
- **Urban Activation & Compliance:** facilitation of film shoots, events, and disaster-management readiness.
- **Safety & Security:** the CCTV and LPR camera network, public-safety operations, and on-site medical response capability.
- **Social Support:** engagement and intervention programmes supporting vulnerable individuals in the precinct.

Given the breadth of these functions, each specialised department naturally operates within its own technical domain. Our role is to act as an integrator—ensuring alignment, eliminating operational gaps, and accelerating

resolution.

Through proactive facilitation, we provide stakeholders with informed guidance, technical insight, and strategic recommendations.

To maintain this level of coordination, we participate in ongoing interdepartmental engagements, convene stakeholder discussions, and escalate issues through the City's C3 notification system where required.

This structured approach enables swift, documented responses and ensures that defects, service failures, or emerging risks are addressed at the appropriate level of authority.

By acting as a central point of integration across departments, city entities, and private stakeholders, we strengthen the precinct's operational resilience and reinforce our commitment to a well-managed, safe, and thriving urban environment.

Environment upgrading

Our environmental upgrading programme continues to focus on elevating the quality, functionality, and long-term sustainability of the public realm within the CID. Through a comprehensive landscaping strategy, we aim to optimise existing infrastructure while creating thoughtfully designed, people-centred spaces that enhance the overall precinct experience.

Guided by our commitment to environmental stewardship, we prioritise green, resilient, and sustainable solutions. This includes exploring innovative methods to soften the urban landscape, increase ecological value, and improve public accessibility and comfort. The programme emphasises greening interventions such as structured planting, shade creation, biodiversity support, and improved pedestrian environments.

Many of these initiatives are undertaken in close collaboration with the City's Heritage, Environmental Management, and Civic Amenities departments. These partnerships ensure that our interventions align with regulatory requirements, respect the heritage context, and contribute meaningfully to the city's broader urban-design and sustainability objectives.

Through this integrated approach, we continue to strengthen the environmental wellbeing of the precinct, support long-term urban resilience, and provide an enhanced environment that benefits all who live, work, play and visit the area.

Social Interventions initiatives

Addressing the growing prevalence of homelessness within the precinct remains one of the most complex urban-management challenges we face. While the CID does not hold statutory responsibility for social services, we recognise the significant impact that vulnerable individuals have on the broader public environment, as well as the humanitarian obligation to respond constructively and compassionately.

In response, we have developed a structured Social Intervention Programme aimed at supporting individuals experiencing homelessness while working collaboratively with the City to ensure cleaner, safer, and more accessible public spaces.

Core Social Support Services

Our programme provides targeted assistance designed to restore dignity, improve access to essential services, and facilitate reintegration where possible. Services include:

- Assistance with obtaining **Smart ID** documents
- **Driver's licence** renewal or replacement
- **Medical support**, including transportation to healthcare facilities
- Placement in **short- to medium-term places of safety**
- Engagement with **social workers and fieldworker teams**
- **Microchipping and vaccination support** for individuals with companion animals
- **Relocation support** for reunification with family members or support networks elsewhere in South Africa

In addition to direct social assistance, we maintain active daily engagement with individuals living on the streets. Where appropriate, we provide brooms and refuse bags to encourage participation in keeping their immediate surroundings clean and orderly, and we facilitate the removal of accumulated waste.

Through our relocation programme, we assisted approximately **4 individuals** in reconnecting with family or support systems.

Partnerships and Collaborative Impact

A key enabler of our success in this portfolio is the strong working relationship we maintain with the City's Social Development teams, particularly the dedicated unit previously led by Peter Cookson and Fiona. Their ongoing support, guidance, and solution-driven approach significantly strengthen our capacity to respond to complex social needs within the precinct.

Health Support and Community Awareness

Our team also works with individuals managing chronic health conditions such as **TB, HIV, alcohol** and / or **drug addiction** thus facilitating assistance, with the safe collection and disposal of medical waste (e.g., needles) and supporting adherence to treatment protocols.

As part of our broader education and awareness efforts, we continue to engage with the precinct community to promote understanding that not all street-based individuals are involved in substance misuse; many are accessing prescribed antiviral or chronic medication essential to maintaining their wellbeing.

Marketing and Communication

Communications and Stakeholder Engagement

Following on from our two core operational portfolios, that of Public Safety and Cleansing—effective communication remains a critical enabler of our success. Transparent, timely, and accessible communication ensures that stakeholders are consistently informed, engaged, and able to respond quickly to developments within the CID.

Digital Communication and Information Sharing

We maintain active and responsive communication channels through platforms such as **Instagram** and **Twitter**, providing real-time alerts, operational updates, and incident notifications. Complementing these channels is our **monthly electronic newsletter**, a key communication vehicle that highlights developments across our commercial, retail, and residential sectors.

Each edition includes:

- Updates on activities within the CID
- Insights on urban improvements and operational achievements
- A dedicated **events calendar**, showcasing both local precinct events and major city-wide activities.
- The newsletter is designed to keep our community well-informed and connected to the pulse of the precinct.

Safety Awareness and Crime-Prevention Communication

To support proactive safety management, we distribute **quarterly information leaflets**—and more frequently when needed—to every business, hospitality venue, and property owner. These communications highlight emerging crime trends, seasonal risks, and practical safety guidelines to support daily operations during peak activity periods.

Accessible Information Resources

Our comprehensive website serves as a key knowledge hub. Through an extensive **FAQ section**, stakeholders can access clear explanations of CID operations, processes, and regulatory matters. Additional resources include essential contact lists—ranging from emergency services to specialised support such as medical practitioners or wildlife handlers—positioning the platform as a modern digital equivalent of the traditional “Yellow Pages.”

Stakeholders are encouraged to reach out directly via phone or email, with the assurance of a fast, responsive turnaround.

Brand Positioning and Organisational Visibility

Our communication strategy extends beyond information-sharing; it supports our broader ambition to position the CID as a **leading urban management entity both in Cape Town and nationally**. This is achieved through a consistent and professional brand presence, strong public visibility, and a stakeholder experience grounded in reliability, professionalism, and service excellence.

Our reputation is built on how we conduct ourselves in the public domain—our responsiveness, the clarity of our information, and our ability to manage challenges effectively and transparently. We maintain open communication, sharing positive developments alongside operational challenges, reinforcing a culture of trust and accountability.

Commitment to Transparency and Trust

We pride ourselves on being a transparent and credible organisation—one that communicates openly, responds swiftly, and demonstrates visible impact. Our stakeholders know that when they contact us, they are engaging with a team that is informed, dependable, and committed to resolving issues with urgency and professionalism.

Board Charter

1. Purpose of the Board

The Board of Directors is responsible for providing strategic leadership, oversight, and governance to ensure that the organisation operates ethically, efficiently, and in the best interests of its stakeholders. The Board safeguards the organisation’s mandate, ensures compliance with legislation, and upholds principles of accountability, transparency, and good corporate governance.

2. Roles and Responsibilities

The Board’s core responsibilities include:

2.1 Strategic Direction

- Setting and approving the organisation’s strategic goals, priorities, and

performance targets.

- Monitoring implementation of the strategic plan by the CEO and management team.

2.2 Governance & Compliance

- Ensuring adherence to relevant laws, regulations, and municipal partnership agreements.
- Overseeing the establishment of governance structures, policies, and ethical standards.
- Maintaining oversight of financial management and internal controls.

2.3 Oversight of Management

- Appointing, supporting, and evaluating the CEO.
- Approving senior management structures and key operational policies.
- Ensuring that management operates within approved budgets and strategic guidelines.

2.4 Risk Management

- Identifying and assessing key organisational risks.
- Ensuring appropriate mitigation strategies, including security, operational, and financial risks.

2.5 Stakeholder Engagement

- Ensuring meaningful engagement with property owners, partners, municipal departments, and community stakeholders.
- Promoting transparency and accessibility of the Board's decisions.

3. Composition of the Board

The Board consists of Directors who are:

- Property or vested-interest holders within the geographical boundary of the district.
- Elected or appointed in accordance with the organisation's constitution and relevant legislation.
- Supported by Board Observers and a Company Secretary to ensure administrative and governance integrity.

4. Meetings

- The Board meets **bi-monthly**, or more frequently if required.
- Meetings follow a structured agenda, with minutes recorded and distributed by the Company Secretary.
- A quorum, as defined in the organisation's constitution, is required for decision-making.
- Decisions are made collectively, ethically, and in the best interest of the organisation.

5. Code of Conduct

Board Directors commit to:

- Acting with integrity, objectivity, and professionalism.
- Avoiding conflicts of interest and declaring any potential conflicts immediately.
- Maintaining confidentiality of Board discussions and sensitive organisational matters.
- Upholding transparency, accountability, and the organisation's founding principles.

Supplier Code of Conduct

1. Purpose

This Code outlines the ethical, legal, and operational standards expected from all suppliers and service providers working with the organisation.

2. Scope

Applies to all suppliers, contractors, subcontractors, and third-party service providers.

3. Ethical Conduct

- Act honestly, fairly, and transparently.
- No bribery, kickbacks, or corrupt practices.
- No gifts or benefits intended to influence decisions.

4. Legal Compliance

Suppliers must comply with all relevant laws, regulations, municipal bylaws, and contractual obligations.

5. Labour & Human Rights

- Treat all workers with dignity and respect.
- No forced, illegal, or child labour.
- Provide legally compliant wages, working hours, and conditions.
- Maintain a workplace free of discrimination or harassment.

6. Health, Safety & Environment

- Maintain safe working conditions and provide appropriate training and PPE.
- Comply with environmental laws and minimise pollution, waste, and harmful impacts.

7. Quality & Service Delivery

- Deliver services to agreed standards, reliably and professionally.
- Ensure staff are trained, competent, and appropriately supervised.

8. Confidentiality

Protect all information shared by the organisation and use it only for authorised purposes.

9. Conflicts of Interest

Avoid and disclose any actual or perceived conflicts of interest.

10. Reporting Misconduct

Report unethical behaviour, fraud, or non-compliance through approved organisational or City reporting channels.

11. Consequences of Non-Compliance

Breaches of this Code may lead to corrective actions, contract termination, removal from supplier lists, or reporting to authorities.

Marketing and Communication

OKCID - YEARLY REPORT | JULY 2024 - JUNE 2025

WEBSITE OVERVIEW



Sessions

6 667

-6,45% (7 127)



New users

4 991

+21,05% (4 123)



Bounce rate

79,67%

+75,91% (45,29%)



Average sess

00:00

0,00% (00:00:00)

Overview & Awareness

- A slight decrease in sessions compared to last year
- New Users showed strong growth of +5.85% compared to last year, suggesting enhanced visibility and attraction to new visitors.
- Website visits increased, highlighting higher engagement and interest from users.

Next Steps & Feedback:

- The growth in sessions, new users, and visits is a strong sign that recent efforts to drive traffic are working well. This growth should continue with focused enhancements to the user journey.

FACEBOOK OVERVIEW



Page views

384K

+100,00% (0)



Shares

28

-39,13% (46)



All posts eng

30 470

+107,24% (14 71)



Visits

2 580

+25,49% (2 056)



Followers

4 158

+0,60% (4 133)



Post count

101

-52,13% (211)

Overview & Awareness

- Gained lots of page views, up +100% from the previous year.
- Followers increased by 060%
- Facebook visits rose marking a significant growth, reflecting a heightened interest in the page.
- Total engagement across all posts increased showing a substantial rise in audience interaction.

Next Steps & Feedback

- Overall, Facebook shows robust growth in both reach and engagement, indicating successful engagement strategies and content resonance with the audience.

INSTAGRAM OVERVIEW



Followers

480

+3,90% (462)



Engagement

161

+136,76% (68)



Reach

34 460

+178,55% (12 31)



Likes

111

+76,19% (63)



Impressions

24 173

+63,63% (14 77)



New follower

18

+100,00% (9)

Overview & Awareness

- Reached 34,460, which is an increase of 178% compared to last year.
- Received 111 likes, a positive increase of +76% from 63, suggesting that while reach declined, the engaged audience remained supportive.
- New followers increased 100% from last year.

Next Steps & Feedback

- Revitalize reach and impressions by re-engaging the existing audience and attracting new followers

NEWSLETTER OVERVIEW



Emails sent

20 793

+17,30% (17 721)



Open rate

-4 40...

-5 950,00% (-72)



Click rate

1,04%

+18,34% (0,88%)



Unique clicks

576

+64,10% (351)



Successful d

20 377

+17,30% (17 377)



Opens total

9 931

+8,59% (9 145)

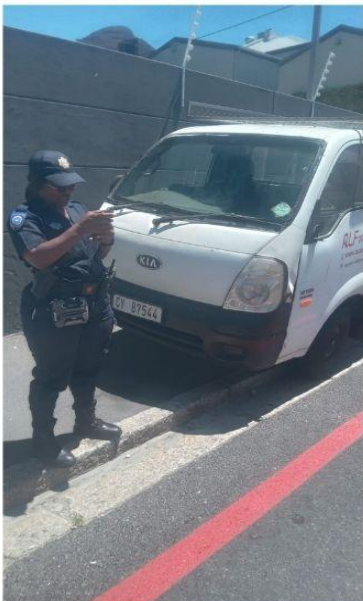
Overview & Awareness

- Sent a total of 20,793 emails, an increase of +17.30% from 17,293 the previous year, indicating an expanded outreach effort.
- Successfully delivered 20,377 emails, up by +17.30%
- The unique clicks was 64%, up from last year's 351.

Next Steps & Feedback

- Improve engagement in newsletters, testing different content formats, optimizing for mobile
- Run A/B tests on subject lines to increase open rates.
- Increase click rates by using clear, compelling CTAs and mobile-optimized designs.

Current & Past Projects / General



Corporate Governance

Application of King IV

Board to lead ethically and effectively

To avoid any form of a conflict of interest

Inclusive stakeholder approach

Transparency

Govern the ethics of the CID that supports an ethical culture

Sanctions and remedies to deal with breaches of the CID ethical standards

Deemed to responsible citizens

Employment equity in the workplace

Prevention and detection to fraud and corruption

Community development and upholding human rights

Environmental awareness

Stakeholder input

Establishing a support base

Accountability

Reports to enable stakeholders to make informed assessments of its performance covering short, medium and long-term prospects

Board to serve as the focal point and custodian of corporate governance Board

appointments to comprise of knowledge, skills, experience, diversity and independence

Board to promote independent judgement and assist with the balance of power the effective discharge of its duties

Board to govern risk in a manner that supports the CID through strategic objectives without compromising sensitive information

Technology and information are seen as an integral part of the CID

Compliance adherence

CID to remunerate fairly, responsibly and transparently

Effective control of services and function remain intact

To support stakeholder inclusivity that balances the needs, interests and expectations in the best interest of the CID

Governance Structure:

Board observer (Mayoral Representative)

Appointment of the board (Stakeholder Representation)

Overview of the board's responsibilities (King IV)

Director independence (No conflict of interest, Stakeholder / CID)

Ethical leadership (Good Governance - Impartiality)

Accountability: Performance Reviews

Accountability remains a core principle across all levels of the organisation. Every staff member—including contracted service providers operating under the CID brand—is subject to fair, transparent, and equitable performance expectations. Our commitment to integrity and professionalism ensures that all employees are assessed in alignment with their respective skill sets and defined responsibilities.

Performance is evaluated against daily, weekly, and monthly operational outputs. These assessments provide a structured basis for rating individual contributions, recognising excellence, and identifying areas for development. Outcomes of performance reviews may include promotion,

adjustments to remuneration, or targeted upskilling to support career progression.

All performance evaluations are conducted collaboratively between the management team and the Chief Executive. Where necessary, key outcomes are escalated to the Board of Directors for strategic consideration and approval. Matters requiring board attention are formally tabled as agenda items at the next scheduled board meeting.

Given the nature of our operations as a non-profit company funded primarily through property rates, our performance is also influenced by ongoing engagement with various municipal line departments. Feedback from administrative and operational interactions contributes to our overall assessment and strengthens our standing with these partners, enabling more effective collaboration.

Financial accountability is equally critical. While our budgets are approved on a five-year cycle, adjustments allow us to respond to evolving operational realities, including increases in fuel prices or extraordinary circumstances such as pandemics. Variances that exceed the approved annual allocation for a specific line item are fully motivated and presented to the Board for approval.

Similarly, any request for additional project funding is tabled as a board agenda item, accompanied by a detailed justification. Such requests are considered in line with the CID's obligation to maintain a minimum reserve equivalent to two months' operating income at all times.

Financial Information

Report of external auditor and Annual Financial Statements

2025/08/21

Eugene Livesey

LPH Chartered Accountants Inc.

P O Box 14043

Mowbray

7705

Dear Sir(s)

This representation letter is provided in connection with your audit of the financial statements of Oranjekloof City Improvement District NPC for the year ended 30 June 2025 for the purpose of expressing an opinion as to whether the financial statements are presented fairly, in all material respects, in accordance with the International Financial Reporting Standard for Small and Medium-sized Entities.

We confirm that, to the best of our knowledge and belief, and having made such enquiries as we considered necessary for the purpose of appropriately informing ourselves, the following:

1. Financial statements

We have fulfilled our responsibilities, as set out in the terms of the latest engagement letter, for the preparation of the financial statements, and confirm that the financial statements fairly present, in all material respects, the state of affairs, results of the operations and cash flows of Oranjekloof City Improvement District NPC in accordance with the International Financial Reporting Standard for Small and Medium-sized Entities and the manner required by the Companies Act, 2008.

2. Information provided

We have provided you with:

- (a) Access to all information of which we are aware that is relevant to the preparation of the financial statements such as records, documentation and other matters;
- (b) Additional information that you have requested from us for the purpose of the audit; and
- (c) Unrestricted access to persons within the entity from whom you determined it necessary to obtain audit evidence.

All transactions have been recorded in the accounting records and are reflected in the financial statements.

3. Accounting estimates and fair value measurements

We confirm that the following representations made to you or implied by us during the course of the audit are, to the best of our knowledge and belief accurate:

- (a) That the significant judgements made in making the accounting estimates have taken into account all relevant information of which management is aware;
- (b) The selection or application of the methods, assumptions and data used by management in making the accounting estimates, was consistent and appropriate in the context of the International Financial Reporting Standard for Small and Medium-sized Entities;
- (c) That the assumptions appropriately reflect management's intent and ability to carry out specific courses of action on behalf of the entity, when relevant to the accounting estimates and disclosures;
- (d) That disclosures relating to accounting estimates, including disclosures describing estimation uncertainty, are complete and are reasonable in the context of the International Financial Reporting Standard for Small and Medium-sized Entities;
- (e) That appropriate specialized skills or expertise has been applied in making the accounting estimates; and
- (f) That no subsequent event requires adjustment to the accounting estimated and related disclosure included in the financial statements.

4. Laws and regulations

We have disclosed to you all known instances of non-compliance with laws and regulations whose effect should be considered when preparing the financial statements as well as those that could be fundamental to the operational aspects of the business.

5. Litigations and claims

The estimated effect of pending or threatened litigation and claims against Oranjekloof City Improvement District NPC have been properly recorded or disclosed in the financial statements.

Except as disclosed in the notes to the financial statements, we are not aware of any additional claims that have been or are expected to be received.

6. Related parties

We have disclosed to you the identity of all related parties to Oranjekloof City Improvement District NPC and all related party relationships and transactions of which we are aware.

We have appropriately accounted for and disclosed the identity of, and balances and transactions with, related parties in accordance with the requirements of the International Financial Reporting Standard for Small and Medium-sized Entities.

7. Going concern

We have disclosed to you all information relevant to preparation of the financial statements in accordance with the going concern assumption.

8. Subsequent events

All events subsequent to the date of the financial statements and for which the International Financial Reporting Standard for Small and Medium-sized Entities require adjustment or disclosure have been adjusted for or disclosed in the financial statements and notes thereto.

9. Fraud

We understand that the term 'fraud' includes misstatements resulting from fraudulent financial reporting and misstatements resulting from misappropriation of assets. Misstatements resulting from fraudulent financial reporting involve intentional misstatements including omissions of amounts or disclosures in the financial statements to deceive financial statement users. Misstatements resulting from misappropriation of assets involve theft of an entity's assets, often accompanied by false or misleading records or documents to conceal the fact that the assets are missing or have been pledged without proper authorisation.

We acknowledge that it is our responsibility to design, implement and maintain internal controls to prevent and detect fraud.

We have disclosed to you the results of management's assessment of the risk that the financial statements may be materially misstated as a result of fraud.

We have disclosed to you all information in relation to fraud or suspected fraud that we are aware of and that affects the entity and involves:

- (a) Management;
- (b) Employees who have significant roles in internal control; or
- (c) Others where the fraud could have a material effect on the financial statements.

We have disclosed to you all information in relation to allegations of fraud, or suspected fraud, affecting Oranjekloof City Improvement District NPC's financial statements communicated by employees, former employees, analysts, regulators or others.

10. Uncorrected misstatements

The effects of uncorrected misstatements are immaterial, both individually and in the aggregate, to the financial statements as a whole. A list of the uncorrected misstatements is attached to this representation letter.

11. Comparatives

There are no significant matters that have arisen that would require a restatement of the comparatives.

12. Current assets

Current assets have a value, on realisation in the normal course of business or an expected cost benefit, at least equal to the amounts at which they are stated in the statement of financial position.

Receivables reported in the financial statements represent valid claims against debtors for sales or other charges arising on or before year-end date and appropriate provisions have been made for any impairment losses that may be sustained.

13. Property, plant and equipment

The carrying values at which property, plant and equipment are stated in the balance sheet were arrived at after:

- (a) Taking into account, as additions, all expenditure (excluding expenditure of a revenue nature) during the year, which represented capital outlay on these assets.
- (b) Writing off of all amounts relating to items which have been sold and scrapped by year-end date.
- (c) Providing for depreciation / amortisation on a scale to cover obsolescence as well as wear and tear and thus reduce the net book value of the assets to their estimated residual values over the economically useful lives thereof.

14. Impairment

We have reviewed the carrying amount of assets whenever events or changes in the circumstances have indicated that the carrying amount of assets may not be recoverable and have appropriately recorded any impairment adjustment.

15. Financial instruments

We confirm that we have reviewed all financial assets and liabilities outstanding as at 30 June 2025 and have correctly classified them as required by the International Financial Reporting Standard for Small and Medium-sized Entities.

Financial assets and financial liabilities were offset and the net amount reported in the balance sheet only where the entity had a legal enforceable right to offset the recognised amounts; and the entity intends to settle on a net basis, or to realise the asset and settle the liability simultaneously.

Information regarding financial risk exposure and our financial risk management objectives and policies has been adequately disclosed in the notes to the financial statements, as required by the International Financial Reporting Standard for Small and Medium-sized Entities.

The necessary information about financial instruments with off-balance-sheet risk and those financial instruments with credit risk and / or interest rate risk have been properly disclosed in the financial statements as required by the International Financial Reporting Standard for Small and Medium-sized Entities.

16. Financial institutions

All financial institution accounts have been dealt with in the financial statements and accounting records. All necessary disclosures arising from the entity's relationship with the financial institution have been disclosed in the financial statements.

17. Income tax

The deferred tax valuation has been determined pursuant to the provisions of the International Financial Reporting Standard for Small and Medium-sized Entities including the company's estimation of future taxable income.

The deferred tax valuation has been recognised for all deductible temporary differences as required by the International Financial Reporting Standard for Small and Medium-sized Entities.

18. Contractual agreements

The company has complied with all aspects of contractual agreements that could have a material effect on the financial statements in the event of non-compliance. All contractual arrangements entered into by the company have been properly reflected in the accounting records and where material or potentially material to the financial statements have been disclosed.

19. Encumbrances

The company has satisfactory title to all owned assets, and there are no liens or encumbrances on such assets, except those disclosed in the notes to the financial statements.

20. Commitments

At year-end date, there were no material commitments under contracts concluded for capital expenditure, forward contracts of purchase and sale of foreign exchange or amounts of capital expenditure authorised by the directors which had not been contracted for, other than those provided for or disclosed in the financial statements.

21. Financial statement disclosure

The following have been properly recorded and when appropriate, adequately disclosed in the financial statements:

- (a) Losses arising from sale and purchase commitments;
- (b) Agreement and options to buy back assets previously sold;
- (c) Assets pledged as collateral;
- (d) Off-balance-sheet activities, including transactions with special purpose entities, non-consolidation and revenue recognition;
- (e) Significant common ownership or management control relationships;
- (f) Changes in accounting principles affecting consistency; and
- (g) Share repurchase options and agreements and share reserved for options, warrants, conversions and other requirements.

Except as disclosed in the financial statements or notes thereto, there are no:

- (h) Other gain or loss contingencies or other liabilities that are recognised or disclosed in the financial statements, including liabilities or contingencies arising from environmental matters resulting from illegal or possible illegal acts, or possible violations of human rights; or
- (i) Other environmental matters that may have a material impact on the financial statements.

Yours faithfully

Director

2025/08/21

ORANJEKLOOF CITY IMPROVEMENT DISTRICT NPC
(Registration number 2002/000611/08)
Annual Financial Statements
for the year ended 30 June 2025

ORANJEKLOOF CITY IMPROVEMENT DISTRICT NPC

Annual Financial Statements for the year ended 30 June 2025

General Information

Country of incorporation and domicile	South Africa
Nature of business and principal activities	Enhancing and supplementing municipal services provided by the City of Cape Town within the Oranje-Kloof Area
Directors	Christiaan Ludolph Nelson Fick Leon Herman Fortes Bernd Michael Schulz Brett Edward Shaw Frances Mary Fortes Andrew Ian Paterson
Registered office	Concertino House 106 Kloof Street Cape Town 8001
Business address	1 Somerset Road Prestwich Memorial St Andrew Square Green Point 8005
Postal address	P O Box 10291 Mill Street 8010
Bankers	ABSA Bank Limited
Auditors	LPH Chartered Accountants Inc. Registered Auditors
Company registration number	2002/000611/08
Tax reference number	9436/239/14/0
Level of assurance	These annual financial statements have been audited in compliance with the applicable requirements of the Companies Act of South Africa.
Preparer	The annual financial statements were independently compiled by: Simon Wood

ORANJEKLOOF CITY IMPROVEMENT DISTRICT NPC

Annual Financial Statements for the year ended 30 June 2025

Index

The reports and statements set out below comprise the annual financial statements presented to the Oranjekloof City Improvement District NPC:

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Directors' Responsibilities and Approval	3
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Statement of Financial Position	9
Statement of Comprehensive Income	10
Statement of Changes in Equity	11
Statement of Cash Flows	12
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The following supplementary information does not form part of the financial statements and is unaudited:	
Detailed Income Statement	17

ORANJEKLOOF CITY IMPROVEMENT DISTRICT NPC

Annual Financial Statements for the year ended 30 June 2025

Directors' Responsibilities and Approval

The directors are required by the Companies Act of South Africa, to maintain adequate accounting records and are responsible for the content and integrity of the annual financial statements and related financial information included in this report. It is their responsibility to ensure that the annual financial statements fairly present the state of affairs of the company as at the end of the financial year and the results of its operations and cash flows for the period then ended, in conformity with the IFRS for SMEs Accounting Standard as issued by the International Accounting Standards Board. The external auditors are engaged to express an independent opinion on the annual financial statements.

The annual financial statements are prepared in accordance with the IFRS for SMEs Accounting Standard as issued by the International Accounting Standards Board and are based upon appropriate accounting policies consistently applied and supported by reasonable and prudent judgements and estimates.

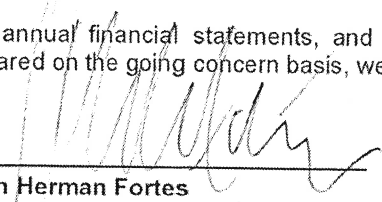
The directors acknowledge that they are ultimately responsible for the system of internal financial control established by the company and place considerable importance on maintaining a strong control environment. To enable the directors to meet these responsibilities, the directors set standards for internal control aimed at reducing the risk of error or loss in a cost effective manner. The standards include the proper delegation of responsibilities within a clearly defined framework, effective accounting procedures and adequate segregation of duties to ensure an acceptable level of risk. These controls are monitored throughout the company and all employees are required to maintain the highest ethical standards in ensuring the company's business is conducted in a manner that in all reasonable circumstances is above reproach. The focus of risk management in the company is on identifying, assessing, managing and monitoring all known forms of risk across the company. While operating risk cannot be fully eliminated, the company endeavours to minimise it by ensuring that appropriate infrastructure, controls, systems and ethical behaviour are applied and managed within predetermined procedures and constraints.

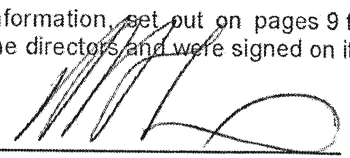
The directors are of the opinion, based on the information and explanations given by management, that the system of internal control provides reasonable assurance that the financial records may be relied on for the preparation of the annual financial statements. However, any system of internal financial control can provide only reasonable, and not absolute, assurance against material misstatement or loss.

The directors have reviewed the company's cash flow forecast for the year to 30 June 2026 and, in the light of this review and the current financial position, they are satisfied that the company has or has access to adequate resources to continue in operational existence for the foreseeable future.

The external auditors are responsible for independently auditing and reporting on the company's annual financial statements. The annual financial statements have been examined by the company's external auditors and their report is presented on page 6 to 8.

The annual financial statements, and supplementary information, set out on pages 9 to 17, which have been prepared on the going concern basis, were approved by the directors and were signed on its behalf by:


Leon Herman Fortes


Brett Edward Shaw

Date:

25 August 2025

Date:

25 August 2025

ORANJEKLOOF CITY IMPROVEMENT DISTRICT NPC

Annual Financial Statements for the year ended 30 June 2025

Directors' Report

The directors have pleasure in submitting their report on the annual financial statements of Oranjekloof City Improvement District NPC for the year ended 30 June 2025.

1. Nature of business

Oranjekloof City Improvement District NPC was incorporated in South Africa and its primary objective is enhancing and supplementing municipal services provided by the City of Cape Town within the Oranje-Kloof Area. The Company operates in South Africa.

There have been no material changes to the nature of the company's business from the prior year.

2. Review of financial results and activities

The annual financial statements have been prepared in accordance with the IFRS for SMEs Accounting Standard as issued by the International Accounting Standards Board and the requirements of the Companies Act of South Africa. The accounting policies have been applied consistently compared to the prior year.

The operating results and state of affairs of the company are fully set out in the attached annual financial statements and do not in our opinion require any further comment.

3. Directors

The directors in office during the year, and to the date of this report, are as follows:

Directors

Christiaan Ludolph Nelson Fick
Leon Herman Fortes
Bernd Michael Schulz
Brett Edward Shaw
Frances Mary Fortes
Andrew Ian Paterson

There have been no changes to the directorate for the period under review.

4. Property, plant and equipment

There was no change in the nature of the property, plant and equipment of the company or in the policy regarding their use.

5. Events after the reporting period

The directors are not aware of any material event which occurred after the end of the financial year, up to and including the date the annual financial statements were approved, not otherwise dealt with in this report or the annual financial statements, that would significantly affect the operations of the company or the results of those operations.

6. Going concern

The directors believe that the company has adequate financial resources to continue in operation for the foreseeable future and accordingly the annual financial statements have been prepared on a going concern basis. The directors have satisfied themselves that the company is in a sound financial position and that it has access to sufficient borrowing facilities to meet its foreseeable cash requirements. The directors are not aware of any new material changes that may adversely impact the company. The directors are also not aware of any material non-compliance with statutory or regulatory requirements or of any pending changes to legislation which may affect the company.

ORANJEKLOOF CITY IMPROVEMENT DISTRICT NPC

Annual Financial Statements for the year ended 30 June 2025

Directors' Report

7. Independent Auditor

LPH Chartered Accountants Inc. will continue in office as auditor for the company in the coming financial year.

Independent Auditor's Report

To the Directors of Oranjekloof City Improvement District NPC

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of Oranjekloof City Improvement District NPC (the company) set out on pages 9 to 16, which comprise the statement of financial position as at 30 June 2025, statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and the notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the financial statements present fairly, in all material respects, the financial position of Oranjekloof City Improvement District NPC as at 30 June 2025, and its financial performance and cash flows for the year then ended in accordance with the IFRS for SMEs Accounting Standard as issued by the International Accounting Standards Board and the requirements of the Companies Act of South Africa.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the company in accordance with the Independent Regulatory Board for Auditors' Code of Professional Conduct for Registered Auditors (IRBA Code) and other independence requirements applicable to performing audits of financial statements in South Africa. We have fulfilled our other ethical responsibilities in accordance with the IRBA Code and in accordance with other ethical requirements applicable to performing audits in South Africa. The IRBA Code is consistent with the corresponding sections of the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (including International Independence Standards). We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

The directors are responsible for the other information. The other information comprises the Directors' Report as required by the Companies Act of South Africa, as well as the supplementary information as set out on page 17. The other information does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express an audit opinion or any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, to consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Independent Auditor's Report

Responsibilities of the Directors for the Annual Financial Statements

The directors are responsible for the preparation and fair presentation of the annual financial statements in accordance with the IFRS for SMEs Accounting Standard as issued by the International Accounting Standards Board and the requirements of the Companies Act of South Africa, and for such internal control as the directors determine is necessary to enable the preparation of annual financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the annual financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Independent Auditor's Report

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

LPH

LPH Chartered Accountants Inc.
Registered Auditors
Per: ER Livesey
Director
Chartered Accountant (SA)
Registered Auditor

27 August 2025
Cape Town

ORANJEKLOOF CITY IMPROVEMENT DISTRICT NPC

Annual Financial Statements for the year ended 30 June 2025

Statement of Financial Position as at 30 June 2025

Figures in Rand	Note(s)	2025	2024
Assets			
Non-Current Assets			
Property, plant and equipment	2	77 795	153 322
Current Assets			
Cash and cash equivalents	3	4 245 764	3 986 441
Total Assets		4 323 559	4 139 763
Reserves and Liabilities			
Reserves			
Accumulated surplus		4 253 954	4 046 346
Establishment surplus		35 510	35 510
		4 289 464	4 081 856
Liabilities			
Current Liabilities			
Trade and other payables	4	34 095	57 907
Total Reserves and Liabilities		4 323 559	4 139 763

ORANJEKLOOF CITY IMPROVEMENT DISTRICT NPC

Annual Financial Statements for the year ended 30 June 2025

Statement of Comprehensive Income

Figures in Rand	Note(s)	2025	2024
Revenue	5	9 274 136	8 753 068
Operating expenses		(9 213 502)	(9 193 785)
Operating surplus (deficit)		60 634	(440 717)
Interest received		146 974	141 835
Surplus (Deficit) before taxation		207 608	(298 882)
Taxation	7	-	-
Surplus (Deficit) for the year		207 608	(298 882)
Other comprehensive surplus		-	-
Total comprehensive surplus for the year		207 608	(298 882)

ORANJEKLOOF CITY IMPROVEMENT DISTRICT NPC

Annual Financial Statements for the year ended 30 June 2025

Statement of Changes in Equity

Figures in Rand	Establishmen t surplus	Accumulated surplus	Total reserves
Balance at 01 July 2023	35 510	4 345 228	4 380 738
Deficit for the year	-	(298 882)	(298 882)
Other comprehensive surplus	-	-	-
Total comprehensive deficit for the year	-	(298 882)	(298 882)
Balance at 01 July 2024	35 510	4 046 346	4 081 856
Surplus for the year	-	207 608	207 608
Other comprehensive surplus	-	-	-
Total comprehensive surplus for the year	-	207 608	207 608
Balance at 30 June 2025	35 510	4 253 954	4 289 464
Note(s)			

ORANJEKLOOF CITY IMPROVEMENT DISTRICT NPC

Annual Financial Statements for the year ended 30 June 2025

Statement of Cash Flows

Figures in Rand	Note(s)	2025	2024
Cash flows from operating activities			
Cash generated from (used in) operations	8	112 349	(385 901)
Interest income		146 974	141 835
Net cash from operating activities		259 323	(244 066)
Cash flows from investing activities			
Acuisition of property, plant and equipment	2	-	(41 290)
Total cash movement for the year		259 323	(285 356)
Cash at the beginning of the year		3 986 441	4 271 797
Total cash at end of the year	3	4 245 764	3 986 441

ORANJEKLOOF CITY IMPROVEMENT DISTRICT NPC

Annual Financial Statements for the year ended 30 June 2025

Accounting Policies

1. Basis of preparation and summary of significant accounting policies

The annual financial statements have been prepared in accordance with the IFRS for SMEs Accounting Standard as issued by the International Accounting Standards Boards, and the Companies Act of South Africa. The annual financial statements have been prepared on the historical cost basis, and incorporate the principal accounting policies set out below. They are presented in South African Rands.

These accounting policies are consistent with the previous period.

1.1 Property, plant and equipment

Property, plant and equipment are tangible items that:

- are held for use in the production or supply of goods or services, for rental to others or for administrative purposes; and
- are expected to be used during more than one period.

Property, plant and equipment is carried at cost less accumulated depreciation and accumulated impairment losses.

Costs include costs incurred initially to acquire or construct an item of property, plant and equipment and costs incurred subsequently to add to, replace part of, or service it. If a replacement cost is recognised in the carrying amount of an item of property, plant and equipment, the carrying amount of the replaced part is derecognised.

Depreciation is provided using the straight-line method to write down the cost, less estimated residual value over the useful life of the property, plant and equipment, which is as follows:

Item	Average useful life
Security systems	10 years
Trailer	10 years

The residual value, depreciation method and useful life of each asset are reviewed only where there is an indication that there has been a significant change from the previous estimate.

Gains and losses on disposal are recognised in surplus or deficit.

1.2 Financial instruments

Initial recognition and measurement

Financial instruments are initially measured at the transaction price (including transaction costs except in the initial measurement of financial assets and liabilities that are measured at fair value through surplus or deficit) unless the arrangement constitutes, in effect, a financing transaction in which case it is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Financial instruments at amortised cost

Debt instruments, as defined in the standard, are subsequently measured at amortised cost using the effective interest method. Debt instruments which are classified as current assets or current liabilities are measured at the undiscounted amount of the cash expected to be received or paid, unless the arrangement effectively constitutes a financing transaction.

At each reporting date, the carrying amount of assets held in this category are reviewed to determine whether there is any objective evidence of impairment. If so, an impairment loss is recognised.

ORANJEKLOOF CITY IMPROVEMENT DISTRICT NPC

Annual Financial Statements for the year ended 30 June 2025

Accounting Policies

1.2 Financial instruments (continued)

Financial instruments at cost

Commitments to receive a loan are measured at cost less impairment.

Equity instruments that are not publicly traded and whose fair value cannot otherwise be measured reliably are measured at cost less impairment. This includes equity instruments held in unlisted investments.

Financial instruments at fair value

All other financial instruments are measured at fair value through surplus and deficit.

1.3 Impairment of assets

The company assesses at each reporting date whether there is any indication that an asset may be impaired.

If there is any such indication that an asset may be impaired, the recoverable amount of any affected asset (or group of related assets) is estimated and compared with its carrying amount. If the estimated recoverable amount is lower, the carrying amount is reduced to its estimated recoverable amount, and an impairment loss is recognised immediately in surplus or deficit.

If an impairment loss subsequently reverses, the carrying amount of the asset (or group of related assets) is increased to the revised estimate of its recoverable amount, but not in excess of the amount that would have been determined had no impairment loss been recognised for the asset (or group of assets) in prior years. A reversal of impairment is recognised immediately in surplus or deficit.

1.4 Revenue

Revenue is measured at the fair value of the consideration received or receivable and represents the amount receivable for services provided in the normal course of business, net of trade discounts, volume rebates and Value-Added Tax.

Revenue comprises of income received from the City of Cape Town for services rendered.

The City of Cape Town retains 3% of turnover for probable bad debts and therefore turnover is recognised at 97% of the invoiced amount.

ORANJEKLOOF CITY IMPROVEMENT DISTRICT NPC

Annual Financial Statements for the year ended 30 June 2025

Notes to the Annual Financial Statements

Figures in Rand

2025

2024

2. Property, plant and equipment

	2025			2024		
	Cost or revaluation	Accumulated depreciation and impairment	Carrying value	Cost or revaluation	Accumulated depreciation and impairment	Carrying value
Security systems	442 875	(365 081)	77 794	442 875	(289 554)	153 321
Trailer	38 000	(37 999)	1	38 000	(37 999)	1
Total	480 875	(403 080)	77 795	480 875	(327 553)	153 322

Reconciliation of property, plant and equipment - 2025

	Opening balance	Depreciation	Closing balance
Security systems	153 321	(75 527)	77 794
Trailer	1	-	1
	153 322	(75 527)	77 795

Reconciliation of property, plant and equipment - 2024

	Opening balance	Additions	Depreciation	Closing balance
Security systems	193 994	41 290	(81 963)	153 321
Trailer	1	-	-	1
	193 995	41 290	(81 963)	153 322

A register containing the information required by Regulation 25(3) of the Companies Regulations 2011 is available for inspection at the registered office of the company.

3. Cash and cash equivalents

Cash and cash equivalents consist of:

Bank balances	4 245 764	3 986 441
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4. Trade and other payables

Provision: Accounting fees	-	4 826
Provision: Audit fees	12 821	35 000
Value-Added Tax	21 274	18 081
	34 095	57 907

5. Revenue

Additional Rates Received	9 274 136	8 753 068
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ORANJEKLOOF CITY IMPROVEMENT DISTRICT NPC

Annual Financial Statements for the year ended 30 June 2025

Notes to the Annual Financial Statements

Figures in Rand	2025	2024
6. Auditor's remuneration		
Fees	-	30 000
7. Taxation		
Major components of the tax expense		
Current taxation		
Local normal tax - current period	-	-
No provision has been made for taxation as the company is exempted from income tax in terms of Section 10(1)(d)(iii) of the Income Tax Act.		
8. Cash generated from (used in) operations		
Net (deficit) surplus before taxation	207 608	(298 882)
Adjustments for:		
Depreciation	75 527	81 963
Investment income	(146 974)	(141 835)
Changes in working capital:		
Increase (decrease) in trade and other payables	(23 812)	(27 147)
	112 349	(385 901)

9. Directors' remuneration

No emoluments were paid to the directors or any individuals holding a prescribed office during the year.

ORANJEKLOOF CITY IMPROVEMENT DISTRICT NPC

Annual Financial Statements for the year ended 30 June 2025

Detailed Income Statement

Figures in Rand	Note(s)	2025	2024
Revenue			
Additional Rates Received		9 274 136	8 753 068
Operating expenses			
Accounting fees		66 000	63 000
Additional public safety / law enforcement		246 411	420 000
Administration and management fees		642 936	399 000
Auditor's remuneration	6	-	30 000
Bank charges		3 072	3 570
Bonus		30 044	30 512
Catering and food		-	23 434
Cleaning services		662 078	764 545
Computer expenses		15 114	13 999
Depreciation		75 527	81 963
Environmental upgrades - landscaping		38 221	186 610
Insurance		15 814	15 389
Law enforcement officers		378 272	338 418
Marketing and promotions		182 280	167 355
Meeting expenses		29 960	23 402
PAYE, UIF and SDL		231 051	230 547
Public safety		6 143 015	5 722 960
Public safety - CCTV monitoring		18 000	18 000
Salaries and wages		400 474	401 775
Secretarial duties		-	450
Social upliftment		34 172	237 865
Telecommunication		1 061	20 991
		9 213 502	9 193 785
Operating surplus (deficit)		60 634	(440 717)
Interest received		146 974	141 835
Surplus (Deficit) before taxation		207 608	(298 882)
Taxation	7	-	-
Surplus (Deficit) for the year		207 608	(298 882)